

Schedule of Events

Wednesday, February 5, 2014

7:00 AM – 5:00 PM	Registration	Astor Foyer, Lobby Level
7:00 AM – 8:10 AM	Continental Breakfast	Astor Foyer, Lobby Level
8:10 AM – 8:15 AM	Welcome – Cai von Rumohr, Cowen and Company	Astor, Lobby Level
8:15 AM – 11:55 AM	Panels & Company Presentations	<i>Please See Following Pages</i>
8:15 AM – 8:55 AM	Frank Kendall – Under Secretary of Defense for Acquisition, Technology & Logistics Moderator: Cai von Rumohr, Cowen Institutional Research	Astor, Lobby Level
10:30 AM – 11:10 AM	Foreign Military Sales Market – Are Opportunities Increasing or Shrinking? Andrew Shapiro, Managing Director, Beacon Global Strategies Moderator: Cai von Rumohr, Cowen Institutional Research	Astor, Lobby Level
12:00 PM – 1:15 PM	Networking Lunch	Park Avenue, Lobby Level
1:20 PM – 5:00 PM	Panels & Company Presentations	<i>Please See Following Pages</i>
2:50 PM – 3:30 PM	Aerospace/Defense M&A Trends Elana Broitman, Acting Deputy Assistant Secretary of Defense, Manufacturing & Industrial Base Policy Damian Perl, Chairman & CEO, Global Strategies Group Craig Reed, SVP, Strategy & Corporate Development, Engility Corporation Moderators: John Nelson, Cowen Investment Banking Gautam Khanna, Cowen Institutional Research	Astor, Lobby Level
4:20 PM – 5:00 PM	Titanium – Industry Structure Observations and Predictions Michael Metz, President, VSMPO-Tirus, US Moderator: Gautam Khanna, Cowen Institutional Research	Astor, Lobby Level

Thursday, February 6, 2014

7:00 AM – 5:00 PM	Registration	Astor Foyer, Lobby Level
7:00 AM – 8:15 AM	Continental Breakfast	Astor Foyer, Lobby Level
8:15 AM – 11:55 AM	Panels & Company Presentations	<i>Please See Following Pages</i>
11:15 AM – 11:55 AM	Defense Budget Outlook – What the Recent Deal Means Todd Harrison, Senior Fellow, Defense Budget Studies, CSBA Mackenzie Eaglen, Resident Fellow, American Enterprise Institute Moderator: Cai von Rumohr, Cowen Institutional Research	Astor, Lobby Level
12:00 PM – 1:15 PM	Networking Lunch	Park Avenue, Lobby Level
1:20 PM – 5:00 PM	Panels & Company Presentations	<i>Please See Following Pages</i>
3:35 PM – 4:15 PM	Business Jet Market Prospects James Hagerty, Executive Sales Director & Gulfstream Specialist, Avpro Moderator: Cai von Rumohr, Cowen Institutional Research	Astor, Lobby Level

Wednesday, February 5, 2014

7:00 AM – 8:10 AM	Registration and Continental Breakfast Astor Foyer, Lobby Level		
	TRACK ONE Astor Room, Lobby Level	TRACK TWO Whitney Room, Lobby Level	TRACK THREE Manhattan Room, Lobby Level
8:15 AM – 8:55 AM	Frank Kendall, <i>Under Secretary of Defense for Acquisition, Technology & Logistics</i>		
9:00 AM – 9:40 AM	B/E Aerospace	SAIC	WheelTug
9:45 AM – 10:25 AM	Moog	Cytec Industries	ICF International
10:30 AM – 11:10 AM	Foreign Military Sales Market – Are Opportunities Increasing or Shrinking?	Engility Corporation	CPI Aero
11:15 AM – 11:55 AM	Textron	Carpenter Technology	KEYW Corporation
12:00 PM – 1:15 PM	Networking Lunch – Park Avenue Room, Lobby Level		
1:20 PM – 2:00 PM	Boeing		Frequency Electronics
2:05 PM – 2:45 PM	Embraer	Albany International	Kaman Corporation
2:50 PM – 3:30 PM	Aerospace/Defense M&A Trends	HEICO Corporation	
3:35 PM – 4:15 PM	Booz Allen Hamilton	Orbit International	
4:20 PM – 5:00 PM	Titanium – Industry Structure Observations and Predictions		

Wednesday, February 5, 2014 Continued

Presenting Company Speakers

Company	Speaker
Albany International	Joeseeph G. Morone, President & CEO
B/E Aerospace	Amin Khoury, Chairman & CEO Thomas McCaffrey, SVP & CFO
Boeing	Jim McNerney, Chairman & CEO
Booz Allen Hamilton	Kevin Cook, SVP & Corporate Controller Curt Riggle, Director, Investor Relations
Carpenter Technology	Tony R. Thene, SVP & CFO
CPI Aero	Edward J. Fred, CEO & President Douglas McCrosson, COO
Cytotec Industries	David Drillock, VP & CFO
Embraer	Jose Antonio de Almeida Filippo, EVP & CFO
Engility Corporation	Michael Alber, SVP & CFO Craig Reed, SVP, Strategy & Corporate Development
Frequency Electronics	Martin B. Bloch, President & CEO
HEICO Corporation	Laurans A. Mendelson, Chairman & CEO Victor H. Mendelson, Co-President Thomas S. Irwin, Senior EVP
ICF International	Sudhakar Kesavan, Chairman & CEO
Kaman Corporation	Robert Starr, SVP & CFO
KEYW Corporation	Leonard Moodispaw, Chairman, President & CEO
Moog	John Scannell, CEO Donald Fishback, CFO
Orbit International	Mitchell Binder, President & CEO David Goldman, CFO
SAIC	Tony Moraco, CEO John Hartley, EVP & CFO
Textron	Scott Donnelly, Chairman & CEO
WheelTug	Isaiah Cox, CEO

Thursday, February 6, 2014

7:00 AM – 8:10 AM	Registration and Continental Breakfast Astor Foyer, Lobby Level
----------------------	---

TRACK ONE
Astor Room, Lobby Level

TRACK TWO
Whitney Room, Lobby Level

8:15 AM – 8:55 AM	L-3 Communications Holdings, Inc.	Alcoa
9:00 AM – 9:40 AM	Precision Castparts Corp.	Allied Pilots Association
9:45 AM – 10:25 AM	CACI International	Mercury Systems
10:30 AM – 11:10 AM	Tyco	Leidos
11:15 AM – 11:55 AM	Defense Budget Outlook – What the Recent Deal Means	ATK
12:00 PM – 1:15 PM	Networking Lunch – Park Avenue Room, Lobby Level	
1:20 PM – 2:00 PM	Northrop Grumman	AAR CORP
2:05 PM – 2:45 PM	Triumph Group	Sparton Corporation
2:50 PM – 3:30 PM	United Technologies	Universal Stainless & Alloy Products
3:35 PM – 4:15 PM	Business Jet Market Prospects	Harris Corporation
4:20 PM – 5:00 PM	Smith & Wesson	

Thursday, February 6, 2014 Continued

Presenting Company Speakers

Company	Speaker
AAR CORP	James Ward, VP, Strategy & Corporate Development
Alcoa	Olivier Jarrault, EVP & Group President, Engineered Products & Solutions
Allied Pilots Association	Captain Keith C. Wilson, President
ATK	Neal Cohen, EVP & CFO
CACI International	Ken Asbury, President & CEO
Harris Corporation	William M. Brown, President & CEO
L-3 Communications Holdings, Inc.	Michael T. Strianese, Chairman, President & CEO
Leidos	John Jumper, Chairman & CEO
Mercury Systems	Mark Aslett, President & CEO Kevin Bisson, SVP & CFO
Northrop Grumman	James F. Palmer, Corporate VP & CFO
Precision Castparts Corp.	Mark Donegan, Chairman & CEO
Smith & Wesson	P. James Debney, President & CEO Jeffrey Buchanan, EVP & CFO
Sparton Corporation	Cary B. Wood, President & CEO
Triumph Group	Jeffry D. Frisby, President & CEO
Tyco	George Oliver, CEO
United Technologies	Gregory J. Hayes, SVP & CFO
Universal Stainless & Alloy Products	Dennis M. Oates, Chairman, President & CEO